Nanking
Corres.
Chen Yu Gwan 1932 Jun-Dec

TRANSFER

Nanking

INDEXED

University of Nanking

June 24, 1932

President Y. G. Chen
University of Nanking
Nanking, China

My dear President Chen

Under separate cover we are sending you three packages by registered mail containing 99 diplomas for the graduates of the University of Nanking. One of them is for Mr. Ong Teh-tsi, for whom you asked us to secure a duplicate diploma in your letter of April 13, as his original diploma was destroyed during the Japanese bombardment of Chapei.

Very sincerely yours

MS

TRANSFER

Nanking

July 7, 1952.

President Y. G. Chen,
University of Nanking,
Nanking, China

My dear Dr. Chen:

I am enclosing a copy of a letter from Rev. Horace G. Robson, formerly a member of the Nanking staff, and also a copy of my reply. I believe the two letters require no explanation.

I would very much appreciate your comments and suggestions. We all recognize that it is extremely unlikely that any large number of new staff members can be sent out in 1953, or even during the following year. About the best we can hope to accomplish will be to send out a few of the choicest men we can find, with the special training which would enable them to fill the most urgent of your needs. The question is whether or not Mr. Robson belongs in this select group, so that we should put his name at or near the top of the list of those whom we should send to the field if at all possible. Those of you at the University who are acquainted with Mr. Robson and the work he has done in China are in the best position to answer these questions.

Very cordially yours,

BAG:FW
Enc. 2

B A GARSIDE

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0937

TRANSFER

私立 學大南金

UNIVERSITY OF NANKING

NANKING, CHINA

Nanking

INDEXED

July 11, 1932.

ack 8-9-32 C.A.E.
" 9-6-32 B.A.G.

Mr. B. A. Garside,
China Union Universities,
150 Fifth Avenue,
New York City, U. S. A.

My dear Mr. Garside:

Since writing you on May 30th, mimeographed copies of the minutes of the Board of Directors of May 20th have been sent to you. The meeting was very well attended. Most of the resolutions are self-explanatory, so, aside from the comments made in my last letter, I have nothing particular to add but want to write you in regard to a few items connected with the minutes.

In the matter of the budget, I have depended on Miss Priest to make a detailed report to you, so probably no further explanation is needed.

At the request of the Board of Directors, the last two paragraphs of the report I presented to them have been omitted from the minutes, but I feel it is important that the Board of Founders should know everything that is going on here and am therefore quoting these paragraphs, as follows:

> "I should also like to bring another phase of this five-year period to your attention, and that is, that it seems to me it is a very happy coincidence that the approaching end of the five-year agreement over the renting of the University property corresponds with the end of my five years' term of office. It is appropriate, therefore, to ask the Board of Founders to frankly consider this first five years' conduct of the institution and, at the same time, give this Board a fair chance to arrange for improving the administration by a change in personnel, giving me also a chance to feel free to consider my future work. I am sure many better persons can be secured if the Board would get in touch with them, and to make it easier for you to do so, I hereby tender my resignation, entirely on my own initiative. If this could take effect immediately, I should be very glad, but in order that you might have time to look for a successor, I would be willing to continue in office until the end of the year, should it be absolutely necessary.

"In bringing this matter to your attention, I do not wish you to feel obliged to propose any personal favour on my behalf, such as leave for study or physical rest, or even a generous resolution to persuade me to continue in the same office. I am attempting, as in the past, to get the best man available for every position in the University and give him ample opportunity to render his best service. I hope this principle can now be applied to me, and I feel it is time to consider a more ideal person for the administrative head of the University. I have served my mother school in a period which, you will probably agree, has been a most trying one with very complicated situations. As a result of the responsibility I have had I feel myself under a somewhat severe mental strain and if the Board would take definite steps to grant my request I would personally appreciate the relief."

Although the Board of Directors took a too generous resolutuion, as shown by its action D-644, my problem has not yet been solved. I am quite sure, however, that the Board of Founders will continue to extend to the field the very sympathetic understanding and guidance it has extended in the past, and for which I, personally, wish to express my appreciation.

In regard to the Famine Funds, you will note the Directors' appreciation of the joint action of the Boards of Founders of Yenching and Nanking.

You will be pleased to know that at the meeting of the China Famine Fund Committee on June 22nd to consider the permanent allocation of the fund, all members of the Committee appeared to be in favour of the permanent allocation of Nanking's share and Yenching's share to Nanking. The Committee decided to make several supplementary recommendations to our Board of Founders, the acceptance of which would be a matter of good faith on the part of the University of Nanking. Certain rewordings of the resolutions are being made and when they have received the approval of the Committee, the main resolution will be sent as a tentative one to the Court, with the request as to information when final decision is wanted by the Court from the China Famine Fund Committee. The idea of the Committee is to see whether the Court will have any suggestion to make as to the technical wording of the resolution.

The students and faculty were busy last week with final examinations. The baccalaureate service was held yesterday and Commencement will be held next Saturday, the 16th. This week and next week will be taken up with reviewing the work of the autumn semester, on which the seniors will be examined on the 18th to

the 21st. The other students will have their examinations on this make-up work before registration next term. Under separate cover we shall be sending you a few copies of the order of the baccalaureate service and of the commencement programme.

We have mailed you several copies of the letters of appreciation of the work of the College of Agriculture, which were presented to the Famine Fund Committee and of which Mr. Reisner asked us to send you sufficient copies for the Board of Founders.

We are hoping the arrangements for financing the return of Mr. Riggs to China will be effective and that he will be with us next term. You have no doubt heard that Mr. Thomson's furlough has been extended to enable him to complete his work for the doctor's degree. Mr. and Mrs. Buck sailed for America on the Empress of Japan on July 4th.

With kind regards,

Sincerely yours,

Y. G. Chen.

Y. G. Chen.

Copy to Dr. R. E. Speer,
Dr. A. J. Bowen.

per

TRANSFER

Nanking

INDEXED

July 15, 1952.

ack. 9/14

President Y. G. Chen,
Miss Elsie M. Priest,
University of Nanking
Nanking, China

My dear Dr. Chen and Miss Priest:

I am hurrying off to you this report of the actions taken by our Nanking Executive Committee at a meeting held yesterday afternoon. One copy of this letter is going to Dr. Chen today by Air Mail to catch the steamer for which regular mail closed on Monday, and copies of the letter, with various enclosures in addition to the Minutes themselves, are going to Dr. Chen and Miss Priest by the next regular mail.

Appointment of Mr. and Mrs. Riggs. Mr. Reisner has already been in communication with you in regard to this proposal. I am attaching copies of the memorandum we prepared summarizing the proposed arrangements with Mr. and Mrs. Riggs. You will note that we are counting on support from special sources amounting to about G. $2,000 per year for the next six years. This will leave around an average of G. $1,550 per year to be provided from Famine Funds. However, experience has shown that special sources of support sometime produce less than anticipated, so it is possible that the Famine Funds will be called on for a larger amount than this figure. We are now taking active steps to provide for Mr. and Mrs. Riggs' outgoing journey, and will inform you a little later as to the details of their plans.

Preliminary Report of the Treasurer of the Board of Founders. Copies of this report are attached. You will note that it is nothing more than a general statement as to the probable outcome of the fiscal year. As soon as we have received final word from Miss Priest after the closing of her books, we will prepare a more formal report for presentation to the autumn meeting of the Founders.

The one question in the preliminary report which called for consideration and action was that of the clearance of the 1950-51 Hospital deficit amounting to G. $687.50. Miss Priest wrote us in regard to this matter on April 13th. I commented on this subject rather fully in my letter of May 17th, and somewhat more briefly in my letter of June 27th. When the matter came before the Committee I advocated the second of the three alternatives shown on page three of the Treasurer's report, with the first alternative as the next choice. However, the judgment of the Committee was that since we understand that the General University accounts have already received the equivalent of this G. $687.50 from the Hospital, and since this $687.50 is in addition to the amounts appropriated by the Board of

Founders toward the General University Budgets for 1930-31 and 1931-32, this sum should be considered as an advanced payment which the Field Treasurer has already received applicable to the 1932-33 budget of the University. However, everyone is anxious that no mistake be made through some lack of understanding of all the factors involved, so the Committee took this action with the proviso that if this adjustment is not satisfactory to the field, the matter will be reviewed further. It is quite probable that Miss Priest has already written in response to my letters of May 17th and June 27th, but we hope that you will not hesitate to write further if the matter so requires.

Minutes of May 20th meeting of Board of Directors. Since only a preliminary copy of these Minutes has been received as yet, the Committee agreed that formal consideration of the Minutes as a whole should be postponed until the next meeting, and confined its attention to only such items as seem to require action at this time. In response to the request of the Directors regarding gain on exchange in 1931-32, the Committee merely pointed out that the accounts of the Founders are being closed on the basis of allowing the field two-thirds of the gain on exchange on general funds during 1931-32, as promised last January.

We regretted that no complete copy of the budget estimates for 1932-33 have as yet come to hand. The meeting of the Executive Committee was postponed until the latest possible date in order to provide a maximum opportunity for information regarding next year's budget to reach us. Yesterday was the last date at which a meeting of the Executive Committee could satisfactorily be held before the autumn, for two of those who were present are leaving today, and the others will soon be beginning their vacations. We were forced, therefore, to take action as best we could without having all the facts before us. However, the action taken in Minutes EC-628 could not have been substantially different under any circumstances, except that some other basis might have been used for exchange ratios and gain on exchange.

You will note that in Class A General University Funds there is not as radical reduction as we feared a short while ago. The total contribution toward the General University funds is L.C.$67,000.00 compared with L.C.$73,500.00 in 1931-32. The drop in Hospital appropriations is comparatively larger, the figure for 1931-32 being L.C.$4,005.75 compared with L.C. $4,830 for last year. Nearly all the cooperating Mission Boards have been compelled to make cuts in their appropriations, and in view of the present situation in securities of every grade it was necessary to estimate our endowment income for next year as slightly less than 6%.

The greatest reduction in income to be received from the Founders during 1932-33 is in Class B, Designated funds. Nothing is to be received from the cooperating Mission Boards for quota vacancies, due partly to the fact that the Presbyterian Board is sending out the Fenns and the Wheelers, and the Baptist Board is sending out the Slocums; and due partly to the fact that the U.C.M.S. is compelled to discontinue its appropriation for these vacancies, and that the Baptist Board is using all the $1,300.00 in its second quota vacancy to apply on the expenses of the Slocums. In a somewhat similar way, the funds to be received from Cornell-in-China are to be allocated to the support of Mr. and Mrs. Riggs. It is so uncertain whether Dwight H. Day will be able to contribute toward the Field Treasurer's salary, that we have not put this item among our anticipated receipts, but of course if anything is received it will be dealt with in the same way as heretofore.

No action was taken in regard to anticipated gain on exchange because we have had no direct word from the field on that subject. Informal comments by members of the Committee indicated that they would be favorably inclined toward the continuation of the same disposition of gain on exchange as was voted for 1931-32 - giving the field the benefit of two-thirds of this gain and retaining one-third for later allocation by the Founders.

Personnel Matters. I believe you are already familiar with the factors involved in Professor Thomson's delay of a few months to permit the completion of his Ph. D. work. He is hoping that he may be ready to start to Nanking in October, but there is always an element of uncertainty in such matters until the very end.

The Committee spent some time in a discussion of all the various factors involved in making any grant to cover the evacuation expenses of Miss Anderson and Miss Whipple. On the one hand, they wish to deal fairly with these two members of the staff, and on the other hand they do not wish to create any unfortunate precedents or to give preferential treatment. Minute EC-630 shows the decision at which they eventually arrived. You will note the further request for additional information as to the item of Miss Whipple's statement of expense of "salary paid to teacher who took her classes, Mex. $60.00." Will you send us further details as to just what were these arrangements for a substitute teacher and from what source her salary was paid. Various members of the Committee pointed out that the question of providing substitute workers for evacuated staff members is such a large and complex one, that it would be unfortunate to take an action which might create a precedent without our having a clear understanding of all that is involved. I am at this time purchasing drafts on Shanghai for Miss Anderson and Miss Whipple, and am forwarding these drafts direct to them.

Maintenance of Income from Harvard-Yenching Institute. I am attaching copies of the April 22nd letter to Dean Donham. I believe that this letter and Action EC-651 require no special comments. The Harvard-Yenching Institute has taken a very generous stand in dealing with this problem of depleted income as a result of deductions of Aluminum dividends, and our various Boards of Trustees have assured them of our sincere appreciation.

Proposed Revision in policy regarding Missionary Residences at the University. I will write a separate letter on this topic after I have had an opportunity to review the subject a little more thoroughly.

A supply of these Minutes for distribution on the field are being sent under separate cover.

Very cordially yours,

BAG:PW
Enc.

July 18, 1932.

Mr. Paul G. Hayes,
Methodist Mission,
Wuhu.

My dear Mr. Hayes:

Your letter of July 5th in regard to the action of the Board of Directors of the University concerning the return of Miss Wixon has reached me. I was not sure whether it was a matter to be taken up with your Board direct or through the Mission, nor did I know just whom to approach in the Mission about the matter, so, on hearing that Bishop Welch had been appointed to this Conference, I decided that it would perhaps be well to wait until he arrived. I am sorry if the delay in referring the Board of Directors' action to you has caused you inconvenience.

In view of Miss Wixon's recent illness, which prevented her from doing any teaching in the spring term, and in view of her age, the Board of Directors raised the question as to the wisdom of her returning to the University after furlough, and they wanted to know whether it would be possible for your Board to appoint a younger person in her place. However, as her support is specially provided, the Directors rather felt the Methodist Board might not be able to do this, and in that case they considered it desirable that she be returned.

I hope what I have written will not lead you to think that the University does not appreciate or recognize the devoted service Miss Wixon has given the University during the many years she has spent in Nanking. We are fully aware of the contribution she has made, but the heavy demands of the work made the Board of Directors hesitate to ask her to resume such a burden at a time when less exacting duties should be demanded of her. However, Miss Wixon is very anxious to return to the University for another term, and as she seems in excellent health, we shall look forward to having her back again.

Sincerely yours,

Y. G. Chen.

TRANSFER

私立金陵大學
UNIVERSITY OF NANKING
NANKING, CHINA

August 3, 1932. CGC - 8-31-32

Nanking

Mr. B. A. Garside,
China Union Universities,
150 Fifth Avenue,
New York City, U. S.A.

INDEXED

My dear Mr. Garside:

I wish to acknowledge receipt of the three packages of diplomas, which reached us some days ago. Thank you very much for securing the duplicate diploma for Mr. Ong Teh-tsi.

Your letter of July 2, enclosing minutes of the meeting of the Supervisory Committee of the China Union Universities Central Office, has also come to hand, and it is fine that your expenditures for the past year were somewhat below the amounts budgeted. It is fine, too, that you have been able to reduce the budget for the new year 15% below the figures for last year.

For your information I am enclosing copy of correspondence with the Methodist Mission in regard to Miss Wixon's return after furlough. Miss Wixon seems to be very well now, and as she is quite keen to return and it is hardly likely the Methodist Board will send some one else should she not return, I have written the Mission that so far as the University is concerned, we shall be glad to have her back again.

Sincerely yours,

Y. G. Chen

Y. G. Chen.

COPY

METHODIST EPISCOPAL CHURCH
Central China Conference
Central China Mission
Office of the Secretary

Summer Address
Kuling 69, House 53
July 5, 1932

President Y. G. Chen,
University of Nanking,
Nanking.

Dear Mr. Chen:-

I am in process of making up the estimates for 1933 of the Central China Mission and in that connection may I call your attention to the action of the University Board of Directors at its recent May meeting as recorded on page 16 of the minutes of that meeting.

The minute in question reads as follows:

> D-671 VOTED that we ask the President to approach the Methodist authorities concerning the return of Miss Wixon. (DEF-624)

I understand that it would have been proper for us to wait for you to present this matter to us, but I must ask you to pardon us for we are expected to send in our budget at a very early date, and the minute in question will doubtless have some bearing on the same.

Very sincerely yours,

Central China Mission

(Signed) Paul G. Hayes

Secretary

COPY

METHODIST EPISCOPAL CHURCH
Central China Conference
Central China Mission
Office of the Secretary

Paul G. Hayes
Wuhu, Anhwei
China

Cable Address
Ichishan
Wuhu

Kuling, Ki.,
Lot 69, House 53
July 26, 1932

President Y. G. Chen,
University of Nanking,
Nanking.

Dear Mr. Chen:-

Your letter of the eighteenth concerning the return after furlough of Miss Adelaide Wixon was forwarded to me here.

On behalf of our Mission may I thank you for the kind words of appreciation which you have spoken regarding Miss Wixon's contribution during a long period of years to the University.

I note the general contents of your letter, and have passed them on to the headquarters of our Board in New York. We are just in a peculiar situation where one bishop has returned to the States and his successor has not arrived. It therefore becomes necessary to refer personnel matters direct to New York.

Bishop Welch has been detained in the States and may not get here until October or November. When the occasion presents itself I will also bring this communication to his attention. At the same time there is nothing to prevent the University from making a direct statement to him, or to the Board, if such is your desire.

Very sincerely yours,

(Signed) Paul G. Hayes.

August 22, 1932.

brought in by Miss Van Vliet who will stop at Buffalo on her way west in Sept
8/29/32

Mrs. Chas. E. Rhodes,
Box 1013,
Chautauqua, N. Y.

My dear Mrs. Rhodes:

INDEXED

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With reference to your question as to some one in China with whom your group might continue to cooperate, I would suggest our trained nurse in the University of Nanking Hospital, Miss Helena G. Van Vliet. She is now superintendent of nurses and is a most capable and effective person and doing a wonderful piece of work. I make this recommendation not only because I believe that you will find Miss Van Vliet a very interesting person, as we all do, but also because she is now under no mission board, and unless some mission board can begin her support she will have to return to America. The University Hospital is making a desperate fight to maintain its existence and they have applied to our Board for Miss Van Vliet's support, as she is a member of the Presbyterian Church. Our Board, however, felt that they could not undertake it at the time. She is here for the summer in this country, and if you care to get in touch with her you can do so through China Union Universities, 150 Fifth Avenue, New York City. You know I am sure the proper formalities in regard to the Board.

I cannot too highly recommend her nor the importance of her work and what a calamity it would be if some way is not found for her support. The University Hospital in Nanking is the only mission hospital in the whole city, and in fact one of the two hospitals there, the other one being chiefly a military hospital and devoted to the care of soldiers.

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Very affectionately yours,

Pearl S. Buck (signed)

Mrs. Rhodes permanent address is 507 Potomac Avenue, Buffalo, N.Y.

August 22, 1932.

Mrs. Chas. T. Rhodes,
Box 1012,
Chautauqua, N. Y.

My dear Mrs. Rhodes:

INDEXED

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With reference to your position as to some one in China with whom your funds might continue to cooperate, I would suggest our trained nurse in the University of Nanking Hospital, Miss Helena G. Van Vliet. She is now superintendent of nurses and is a most capable and effective person and doing a wonderful piece of work. I make this recommendation not only because I believe that you will find Miss Van Vliet a very interesting person, as we all do, but also because she is now under no mission board, and unless some mission board can begin her support she will have to return to my place. The University Hospital is making a desperate fight to maintain its existence and they have applied to our Board for Miss Van Vliet's support, as she is a member of the Presbyterian Church. Our Board, however, felt that they could not undertake it at the time. She is here for the summer in this country, and if you care to get in touch with her you can do so through China Union Universities, 150 Fifth Avenue, New York City. You know I am sure the proper formalities in regard to the Board.

I cannot too highly recommend her for the important job of her work and what a calamity it would be if some way is not found for her support. The University Hospital in Nanking is the only mission hospital in the whole city, and in fact one of the two hospitals there, the other one being virtually a military hospital and devoted to the care of soldiers.

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Very affectionately yours,

Pearl S. Buck (signed)

Mrs. Rhodes permanent address is 587 Potomac Avenue, Buffalo, N.Y.

WCP 1

TRANSFER

Nanking

Nanking University

INDEXED

August 5, 1932

President Y. G. Chen
University of Nanking
Nanking, China

My dear Dr. Chen:

When I wrote a letter covering in a general way the Minutes of the July 12th meeting of our Nanking Executive Committee, I promised that I would write a separate letter in regard to the last item on those minutes - the question of missionary residences at the University.

This question arose out of a discussion which I believe the Presbyterian Board, and the China Council has been having for some years regarding the housing of their missionary personnel in China under changing conditions. With the rapid progress toward autonomy on the field and the development of Chinese leadership, the relationships and status of missionary personnel have been changing quite rapidly.

Formerly, a missionary looked to his Board for assignment of his work, provision of living accomodations, and a decision on all matters affecting his work and his personal affairs. Now, much to everyones sincere gratification, the relations of the missionary with his Chinese colleagues have become much more important than his relations with the Mission Board in the homeland. Decisions as to his work and as to the details of his daily life rest more and more in the hands of groups on the field.

One of the aspects of this thoroughly desirable situation which has caused the Mission Boards some concern, is that in a number of union institutions we sometimes find that a Mission Board after having provided the funds for erecting a number of residences sufficient to house all its missionary appointees may discover that no one of its representatives at the institution is living in a house provided by the Board. Sometimes the accomodations which their representatives are occupying are considerably less comfortable than the houses erected by their own Board.

There has been no lack of willingness on the part of the missionaries themselves to fit in happily into any situation that is of the greatest advantage to all. There has, however, been some feeling on the part of the Mission Boards themselves, and of the home constituency which has provided accomodations for the missionaries that it would be both logical and equitable if arrangements were made whereby the residences provided by a given Mission Board were utilized for the appointees of that Board so far as might be required.

Out of this general discussion has grown the suggestion that in making or renewing leases between the Boards of Trustees and the Boards of Directors on the various union institutions, we raise the question of whether it might be desirable to reserve from the terms of such leases a number of University residences erected by the cooperating Mission Boards sufficient to house the members of staff supported by those Boards. If such a reservation were made, arrangements would have to be effected by the cooperating Boards for taking care of the repairs of such residences.

Since the question of renewal of our agreement between the Nanking Founders and Directors is now pending, this is the time when we should give frank consideration to the questions I have discussed above. We are anxious to have the views of the field administration and the field Board of Managers regarding this proposal that residences sufficient for the missionary-supported personnel be excepted from the next lease entered into between the Founders and the Directors. I hope that you will feel free to write us your personal views quite frankly, as well as transmitting any more formal statement as to the views of the other administrative officers and the Board of Directors.

Very cordially yours,

B A GARSIDE

BAG/RC

Copy to Mission Press

TRANSFER

私立金陵大學

UNIVERSITY OF NANKING

NANKING, CHINA

Nanking

INDEXED

August 6, 1932.

ack 8-30-32

also 9-7-32

Mr. B. A. Garside,
China Union Universities,
150 Fifth Avenue,
New York City, U. S. A.

My dear Mr. Garside:

I just want to write you in regard to one point in connection with the schedule of salaries and allowances approved by the Board of Founders at their meeting on November 27, 1931. The point is one regarding the housing of single persons. Mr. Young wants very much to set up housekeeping on his own, and we have offered him various places, including two adjoining rooms in Meigs Hall and a little building just inside the gate of the Language School compound, where he could have arranged things very comfortably to suit himself. He seems, however, to have a house in mind and nothing else appears to appeal to him. He says he had the impression before he left the States that he would be provided with a cottage. Our understanding of a "cottage," however, is the same as a house, and we can hardly assign a house to him without laying ourselves open to demands from other single persons on the staff. It looks as though he were going to continue at intervals to ask the University to furnish him with a house, and it is a rather embarrassing situation.

I have given these details to show why it might be advisable to explain to other single people whom the Board of Founders might send later, that the term "living accommodations" usually means one room only with a family, and board with the family. It might also be advisable to warn them that they must expect rather primitive arrangements in the houses, so that they will not be disappointed if they have to live without some of the modern household conveniences. I think it would save some from very bitter disappointment if they know they must expect to put up with more or less cold houses in the winter, and that their wants cannot be supplied by simply pressing a button, as it were. I realize, however, that even with this warning some would not visualize very clearly how things will be when they reach here.

Thank you for cabling the dates of arrival of the Higgins and the Riggses. It is a convenience to know just when they will come.

We are having our second hot spell this summer, with the temperature around 100°, some days a few degrees over 100°.

Sincerely yours,

G. Fitch

TRANSFER

Nanking

August 9, 1932.

President Y. G. Chen,
University of Nanking,
Nanking, China

My dear President Chen:

Your letter of July 11th addressed to Mr. Garside, who is on his vacation, has just been received, and we are very glad indeed to have from you this covering letter relative to the work of the University.

The most important thing, however, of course, is the part referring to your resignation. In commenting thereon first of all I would like to say that I understand quite well just how you feel. One year of my five in the Orient was fraught with student disorders largely instituted by outside influence and antichristians. I well remember the tremendous strain through which the faculty passed, although the President took the brunt of the battle and I noted from day to day how it sapped his vitality and energy. But the firmness and justice with which all were treated brought about a more general understanding, and the next two years were the most constructive the school ever experienced.

You have gone through similar experiences and faced them all with such fortitude, courage, and success that one is compelled to say that you are the man of the hour. It is unthinkable as to what might have occurred had others been at the helm. I am sure the Board of Founders as well as the Board of Managers are exceedingly proud of the manner with which you have carried on during these very trying times. After having said that we naturally reach the conclusion that with the success you have attained through your experience, you are the one best fitted to lead the University out into the future thus avoiding the pitfalls which might accompany a new regime. Too much depends upon the steadying wise guidance which you can give, and I am compelled to say that I most sincerely believe you cannot better serve because of Christ than in your present capacity.

I note that you have sent a carbon copy of your letter to Dr. Speer, and while I do not know his attitude, I sincerely trust you will reconsider this very serious step so that the resignation will not be allowed to come before the Founders' meeting in the early fall. We just cannot let you go.

Very cordially yours,

C. A. Evans

CAE:FW

TRANSFER

Nanking

August 30, 1932.

President Y. G. Chen,
University of Nanking,
Nanking, China

My dear President Chen:

Your letter of August 6th addressed to Mr. Garside is before me. This deals with the question of housing accommodations for Western members of staff.

I am quite sure that Mr. Young has had a misconceived idea as to housing accommodations on the field. Without the slightest semblance of doubt Mr. Garside never intimated to Mr. Young that the University would provide a "cottage" or a"house". In every case that I have known and wherever I have had personal conversation myself, a single person has been told that the accommodations consist of a room with a married family, or some similar arrangement in a mess, it being entirely within the hands of the field authorities.

I agree with you, however, that there should be a very definite understanding, and as Mr. Garside is on his vacation at the present time, I will hold this letter and upon his return we will discuss the matter further, so there will be a very clear understanding at this end.

Contrary to your experience the summer so far has been exceedingly agreeable. Asia and Europe have suffered terrifically, but in our latitude we have been comfortable.

Very cordially yours,

C. A. Evans

CAE:PW

TRANSFER

Nanking

August 31, 1932.

President Y. C. Chen,
University of Nanking,
Nanking, China

My dear President Chen:

This is in reply to your letter of August 3rd addressed to Mr. Garside. The enclosures, consisting of several letters relative to the return of Miss Wixon, are being held for Mr. Garside's information.

Very cordially yours,

CAH:FW

TRANSFER

私立金陵大學

UNIVERSITY OF NANKING

NANKING, CHINA

Nanking

September 3, 1932.

ack. 10-10-32.

INDEXED

Mr. B. A. Garside,
China Union Universities,
150 Fifth Avenue,
New York City, U. S. A.

My dear Mr. Garside:

I am writing specially at this time to forward a copy of a letter that has been sent to Dr. Warren Weaver of the Rockefeller Foundation. Word has been received that Dr. Weaver is in Europe but that he will be back in America at the end of this month.

Dean Wei was in Peiping just before Mr. N. Gist Gee left for America, and as enclosed material will show, he took up with Mr. Gee the matter of an emergency grant of $6,500 U. S. currency per year for three years to the College of Science. Mr. Gee was in favour of the request and has already presented it to the Foundation. As he is in New York you will no doubt have opportunity to get in touch with him and the matter can be handled in the usual way.

Registration has been proceeding the past three days and a very good enrolment is anticipated.

Sincerely yours,

L. J. Fehn

August 22, 1932.

Dr. Warren Weaver,
The Rockefeller Foundation,
61 Broadway,
New York City,
United States of America.

Dear Dr. Weaver:

In accordance with the instruction of Dr. N. Gist Gee, we are sending directly to you further information in support of our request in behalf of our College of Science for an emergency grant of $6,500 U. S. currency per year for a period of three years. The request was presented to your Peiping office on June 28th by Dean Wei and was approved and forwarded to you by Dr. Gee.

Our Effort to Develop the College of Science

The development of science is one of the objectives of the University of Nanking. In the correlated program for Christian higher education in China, the University is assigned the task of emphasizing the natural sciences, in addition to agriculture, for which the University is to be the national center. To-day we are subsidizing the College of Science more than either of the other Colleges of the University.

The College of Science has been making steady progress. The budget of one of its departments shows an increase of 184.2% (see enclosure No. 1) in five years, and the other departments also show material increase. The number of students has grown from 58 in 1927 to 124 in 1931, an increase of 114%. We expect the fall enrollment to be 150.

Growing Influence of the College

The College has shown development not only in its budget and enrollment, but also in its service to and influence in the community. Its graduates are a credit to the College, and at a time of general depression and unemployment in China there is a greater demand for our science graduates than we can supply. This summer the Ministry of Education called together about thirty specialists, including middle school teachers, college professors, and school officers from different parts of the country to standardize the curriculum of middle schools in

China and three of our science faculty were asked to represent chemistry, mathematics, and physics. All of our chemistry professors have also been invited to attend a Chemistry Conference to be held in August by the Ministry of Education, and one of them has been made chairman of the Chemistry Society of China.

Our Chemistry Department is furnishing the leading hospitals and dispensaries in the city with distilled water and is cooperating with the National Health Administration in a research project. Our Physics Department repairs and makes various scientific instruments for the research institutes in the city and for several middle schools in Kiangsu, Chekiang, and Anhwei. Our Mathematics Department is preparing standard tests for studying and helping to improve secondary school mathematics. Our Botany Department is establishing a valuable herbarium, and our cooperation with the Eastman Kodak Company in a science motion picture project has created much interest in science in the middle schools of the city.

We have asked Mr. C. C. Chien, Vice Minister of Education of the Chinese Government, to give you his personal impression of our science work, and we enclose his letter (see enclosure No. 2).

Urgent Needs of the College

It seems to us that the development of the College in the past few years has been very encouraging. In the natural sciences as in agriculture, we believe that we can make special contributions to the country. At present we have a strong Chemistry Department which could easily be developed into a center of chemistry education and research, and in cooperation with Ginling College we could easily have one of the strongest Biology Departments in the country. On the basis of our budget for the year 1931-1932, we have considered very carefully the needs of the College in order to bring the work up to standard and to enable the College to render more efficient service. We beg to call attention to the following most urgent needs:

1. A mathematics professor. The instruction in our Mathematics Department is relatively weak. It is taken care of mostly by our own graduates as we have only one professor with the M. S. degree in mathematics. We need at least one more professor. As mathematics is the foundation of physical science and the demand for good mathematics teachers in secondary schools is very great, we consider it most urgent to secure funds for a well-trained mathematics professor.

2. A physics professor. This professor is needed to take care of the increased instruction in physics and to relieve Dean Wei from too much teaching, as, in addition to his administrative duties he has toteach three or four courses each semester. It was for this reason that the Foundation helped us to send Mr. Ru-ling Wu to study physics at Columbia. Mr. Wu is expected back in the fall of 1933 but we have no funds to provide for his salary.

3. A professor of science teaching. About eighty per cent of our graduates go into teaching, but very few have had training in science teaching. The same situation holds in other schools, and the result is that science is poorly taught in the secondary schools. The College of Science has prepared the ground for an emphasis on science teaching and research in science teaching. We feel that in this we shall meet a definite need of the country and are confident that we can make a special contribution along these lines.

4. Book funds. Our book funds have been very small. The amount for the whole College of Science for the year 1931-1932 was $700 Chinese currency. This is not enough to keep up with the new text books, to say nothing of reference books, standard works, magazines, and back numbers, and for this reason we are greatly handicapped in our instruction and in the thesis work which we require of our seniors. The development in science is rapid and science books are expensive; and increase in our book funds is therefore quite essential.

5. Demonstration and laboratory equipment. In the last few years we have budgeted $2,500 to $3,000 U. S. currency per year for science equipment, and on this we have had to depend to bring our laboratory apparatus up to standard and to replace worn-out apparatus. As the enrollment in the College of Agriculture and in the College of Science increases, the equipment for the science courses becomes a very acute problem. Please allow us to cite college physics as an example. There are about one hundred students to care for in college physics. For many experiments we have only one set of laboratory apparatus, and as the students work in groups of two, the set has to be used fifty times each term. If it is used each day by one group of students, it takes half a term to complete the experiment. We need at least three sets of each kind of laboratory equipment. There is a similar problem with other courses.

6. Extension of shop equipment. We have two very good mechanics in our machine shop. With the lathe given by the

Foundation, we are able to make many pieces of apparatus at very low cost. The shop makes and repairs apparatus for instruction and for research, and to give the students training in mechanical skill. It also brings in some income by rendering service to other institutions. Recent quotations show that it would cost about $4,000 U. S. currency to bring the shop up to date.

Possibility of Further Reduction in Income

The needs we have presented are based on the budget of the College of Science which was made up before news of cuts in income reached us. As mentioned in Dean Wei's letter to Dr. Gee of June 27th, the anticipated shortage in income for the University amounts to about $55,000 Chinese currency. The College of Science has had to cancel most of its equipment items, including books, to reduce its funds for maintenance, and to drop three part-time professors and three associates. Later news has brought word of further cuts. The Methodists have made a cut of $1,000 U. S. currency instead of $500 in their annual appropriation to the University; the Disciples are cutting out the support of two of their representatives on the faculty, and the Baptists, one. This means an additional shortage of more than $10,000 Chinese currency, and there may be still further cuts. Since the University subsidizes the College of Science more than the other colleges, the additional cuts will most likely affect this College more than the others. We, therefore, earnestly hope that you will grant the request we are making for the College of Science, in whose general development and in the preparation of whose teachers the Foundation has continued its interest for so many years.

Very truly yours,

Y. G. Chen

Y. G. Chen, President

H. R. Wei

H. R. Wei, Dean of the College of Science

P. S. In addition to the budget analysis and the letter of the Vice Minister of Education, we are enclosing a table showing the number of credits offered in the College of Science, and an analysis of the faculty, also a copy of Dean Wei's letter of June 27th to Dr. Gee.

I. Increase in cost of departments in terms of percentage based on average cost for the years 1923-27.

Dept.	Av. Cost for Yr. 1923-7	1927-1928	Dif.	%	1928-1929	Dif.	%	1929-1930	Dif.	%	1930-1931	Dif.	%	1931-1932	Dif.	%
Astronomy														720	720	
Biology: Botany	4572	5002	430	9.0	3049	-1523	-33.0	6136	1564	35.0	9686	5104	111.0	10004	5432	118.0
Zoology	4528	5680	1152	25.4	4265	-265	-5.8	7972	3444	76.0	10801	6273	156.2	11914	7386	163.1
Bacteriology	4917	4376	-541	-11.0	2661	-2256	-45.0	2244	-2673	-54.0						
Entomology											3488	3488		3980	3980	
Plant Path.	5605	5425	-180	-3.0	6684	1081	19.0	6446	845	13.0	7363	1760	31.0	10011	4408	79.0
Chemistry	18216	19563	1343	7.0	18420	201	.9	22076	3857	20.6	26729	8510	41.2	27621	9402	49.3
Geology											1550	1550		2360	2360	
Mathematics	3077	2640	-437	-16.5	4284	1207	40.1	5520	2443	79.0	7060	3983	129.4	8746	5669	184.2
Physics	9471	9729	258	3.7	11298	1827	18.0	13233	3762	39.7	13960	4484	47.4	14902	5431	57.1
Total	50384	52413	2125	4.2	50661	274	0.5	63627	13243	26.0	80637	35152	69.8	90256	41428	82.0

Nanking, China
August 13, 1932

Dr. Warren Weaver
The Rockefeller Foundation
New York City
U. S. A.

Dear Dr. Weaver:

It gives me great pleasure to take this opportunity to tell you my personal impression of the work of the College of Science of the University of Nanking. The University has a history of more than forty years and stands for high scholarship. Its College of Science aims to prepare (1) scholars who will either go abroad for further study or carry on research in China, (2) teachers of science in secondary schools or assistants in colleges, and (3) men who desire to go into government service or industry with a sound scientific and technical background. The College is gaining wide recognition and good reputation. We are quite pleased with the work of the College. It has an important place in the educational program for the development of natural sciences in China. I am very glad to learn of the possibility of some help from you when the College is facing financial difficulties due to the depression in the United States. Any help from you will, I am sure, be turned into useful service to China and contribute much toward the development of strong leadership in this country

Very truly yours,

Signed: C. C. Chien

III. Number of Credits Offerred by the Science Department of the University of Nanking (1927-1932)

Department	F1927	S1928	F1928	S1929	F1929	S1930	F1930	S1931	F1931	S1932
Astronomy	x	x	x	x	x	x	3	x	3	x
Botany	14	20	11	16	15	13	22	19	12	24
Chemistry	32	45	52½	57½	42½	46	59½	46	62	43
Geology	x	x	x	3	x	3	3	3	6	x
Mathematics	40	45	46½	30	45	41	41	47	43	39
Physics	18	23	27	22	26	29	32	37	39	34
Zoology	18	18	18	28	27	27	26	30	31½	21½
Total	122	151	155	156½	153½	159	186½	182	196½	161½*

F = Fall Semester
S = Spring Semester

* Decrease due to Japanese trouble in Shanghai

IV. Faculty list and analysis.

The following is our science faculty list for 1931-32. Some of them have other duties than instruction. The following figures give the actual teaching force in the College of Science:

Professors	5	2/3
Assistant Professor	4	5/6
Instructors	2	
Assistants	17	1/3
	29	5/6

These members of the staff are responsible for (1) the instruction in the College of Science, (2) the pure science courses for the College of Agriculture, and (3) entomology and plant pathology courses for the College of Agriculture. The load for (2) and (3) is about one-fifth of that of (1).

Many of the assistants are only laboratory assistants. When they take up independent teaching their load is about two-thirds of that for a professor. In this report we, however, have given the full number of assistants without making any allowance for types of work.

List of Science Faculty

Department of Chemistry:

Thomson, James Claude, B.S., M.S., B.D. (Rutgers), M.A. (Columbia). Head of the Department. (On furlough).

Tai An-pang, B.S. (Nanking), Ph.D. (Columbia). Acting Head of the Department.

Tao Yien-chiao, B.S. (Nanking), M.S. (Cornell).

Pan Zen-hoo, B.S. (Soochow, M.S. (Columbia).

IV. Faculty list and analysis - 2.

Li Fan-hsuin, B.S. (Nanking), Ph.D. (Northwestern).

Li Shu-sien, B.S. (Soochow).

Feng Ti-yuen, B.S. (Nanking).

Chang Sing-chen, B.S. (Nanking).

Sheo Loh, B. S. (Nanking).

Shan Tsi-hsien, B.S. (Nanking).

Li Shi-ching.

Yang Shi-ming.

Department of Mathematics:

Yu Kwan-lan, M.S. (Chicago). Head of the Department

Chang Tai-hwa, B.A. (Nanking).

Wu Yuin-hwai, B.S. (Nanking).

Pan Tin-kwan, B.S. (Nanking).

Department of Physics:

Liu Tien-ching, B.S. (Nanking). Acting Head of the Department.

•Wei Hsioh-ren, B.A. (Nanking). Ph.D. (Chicago)

Yang Chien-tsu, B.S. (Nanyang), M.S. in E. E. (Purdue).

Tai Yuin-kwei, B.S. (Imperial University, Tokyo).

*Ni Shan-tah, B.S. (Massachusetts), M.S. (Harvard).

Tsien Pao-chuin, B.S. (Nanking).

Liu Pao-chi, B.S. (Nanking).

Chen Shao-chu, B.S. (Nanking).

Mao Teh-en.

• Dean
* Part time

IV. Faculty list and analysis - 3.

Department Zoology:

Chen Nai-shen, B.S. (Soochow), Head of the Department. (Nelson)
Illick, John Theron, B.S. (Taylor), M.A. (Syracuse), Ph.D. (Princeton).

Tao Sing-chi, B.S., M.A. (Soochow).

Wu Cheng-chien, B.S. (Nanking).

#Department of Botany:

Steward, Albert Newton, B.S. (Oregon Agricultural College); M.A., Ph.D. (Harvard). Head of the Department.

Cheo Shu-yuen, B.S. (Nanking).

Chiao Chi-yuen, B.S. (Nanking).

Yu Ta-fu, B.S. (Nanking). On leave for study in the United States.
Hwang Liang, B.S. (Nanking). Plant Pathology.

Tai Fang-lan, B.S., M.S. (Cornell). Plant Pathology.

Wei Ching-tsao, B.S. (Nanking). Plant Pathology.

Astronomy:

*Chang Yu-tsieh, B.A., M.A., Ph.D. (Chicago).

Geology:

*Liang Ching, M.S. (Imperial University, Tokyo).

Under the administration of the College of Agriculture
* Part time

C O P Y

June 27, 1932

Dr. N. Gist Gee
Lockhart Hall
325 Hatamen Street
Peiping

Dear Dr. Gee:

I am very glad to have the opportunity to talk over with you some of our difficult problems. Herewith I present to you our official request for an emergency grant:

Causes of our financial crisis

On account of the depression in the United States, the finance of the University is in a very critical position. Our income for the next academic year (beginning July 1, 1932) for the general funds alone will have a decrease of at least $55,000 Chinese currency. The Disciples Mission has cut off one-fourth of its contribution; the Presbyterian one-tenth; the Methodist about G$500. Our Hall Estate grant yields only one-half of its normal dividend. Still this is not all. Letters from our Board of Founders are not at all encouraging concerning finance. The Disciples Mission may further cut two of its six representatives on our teaching staff. There is also a reported cut by the Baptist. All these cuts by the missions have been made in the best spirit and each mission promises to take up its full share of financial responsibility as soon as conditions improve, but none can promise not to make further cuts if conditions get worse in America.

Another cause of our financial difficulty is the reduced enrollment this term due to the Japanese invasion. This term we have only two-thirds of our normal enrollment. This together with some of the cuts mentioned above which are effective this year makes our deficit for this year about $20,000. We, however, believe that this is only temporary. From the way the applications for admission are now coming in, we can expect full enrollment in the fall.

Effects on our work

In spite of these cuts there is very good spirit in our faculty. Our standard of work and discipline are being maintained. But if the condition continues, the future is very dark. As there are going to be cuts in equipment fund, in expense, in salary and in personnel, inevitably these things will have serious effects on our work.

First, we may lose some of our best teachers, because our salary is already low.
Secondly, we shall not be able to make full use of the men you have trained for us because we have no fund to provide the necessary equipment.
Thirdly, we certainly do not want to lower our standard of work but we have no means to replace the worn-out equipment and we have to cut staff and expenses.

Request for emergency grant

We have given this matter very careful consideration, and we feel that we must go ahead with courage and hope. At the same time we realize that the depression will not go away suddenly. As the Foundation has always been a source of inspiration and help to us, we wish to appeal to you for an emergency grant during this period of depression. To maintain our present standard of work we need an annual grant of $6,500 United States currency for our pure sciences. We suggest that the grant be made for a period of three years tentatively. The use of the fund is to be as follows:

Instruction:	G$3,000 or $12,000 Mex.
Equipment:	2,500
Maintenance:	1,000
	G$6,500

This letter is written in Peiping. As soon as I get back to Nanking, I shall send you further data in support of this request. We hope very much to have this grant made available for the beginning of the academic year 1932-33.

Yours very sincerely,

H. R. Wei

HRW:G

TRANSFER

Nanking

September 6, 1932.

President Y. G. Chen,
University of Nanking,
Nanking, China

My dear Dr. Chen:

Just today I have gotten back to the office after several weeks vacation, and have taken a hasty glance at the mail which accumulated in my absence. One of the first things that struck my eye is your letter of July 11th, in which you quote the paragraphs in your report to the Nanking Directors tendering your resignation. I am so much disturbed by any thought of our losing you from the leadership of Nanking, that I am hurrying off this personal note by air mail to add my own personal word to the expressions which you have received from many sources during recent months.

The last five years have been one of the most trying and discouraging periods our Christian universities in China have ever had to face. All of them have had constant problems of reorganization and readjustment to new conditions; all have been made the target of attacks from without; and all have been forced to try to carry on their growing programs with decreasing income. No one of our universities has had as numerous or as difficult problems as has the University of Nanking. As President of the University during this time you have had one of the most difficult and discouraging tasks that could have confronted anyone. We have all marvelled at the tact, skill, and patience with which you have carried on. I know that all the Board of Founders feel that no one could possibly have done a finer piece of work under the circumstances, and they do not know of anyone anywhere who could have done nearly so well as you have.

I am afraid however, that, as so frequently happens, we have never succeeded in adequately expressing our appreciation of your work or our great confidence in both your ability and your spirit of loyalty and courage. It is always far too easy to pass over in silence creditable achievements, and to comment only on problems and difficulties.

I have often been concerned also, lest you on the field might interpret the falling off of income from America in recent years as indicating a decrease in our interest in, and loyalty for, the University of Nanking. It has been doubly unfortunate that this decrease has occurred just at a time when all of our universities have been passing through a time of reorganization, and when there has been some fear on the field lest readjustments might cause a decrease in interest and support from Western donors. As a matter of fact, however, the falling off of income in the West has been one of the inevitable consequences of the general and serious decrease in missionary income. Over and over again our

Mission Boards have maintained their support of university work at a comparatively higher level than has been possible for other phases of their program. As I survey the support received from all Western donors for the University of Nanking during the past five years, I can say without hesitation that every source has continued to give just as much as one could have rightly expected under the circumstances, and that all our Western contributors have maintained to the full their loyal interest in the University of Nanking and the work it is doing.

I hope that before long things will take a turn for the better. There are growing signs of optimism in the financial world, and we are hoping that this will soon be reflected in larger support of missionary organizations. Our Christian universities in China are, we hope, making progress toward more effective means of securing support from non-Mission Board sources. It does not seem unreasonable to hope that the next five years will be somewhat less difficult than the last five years have been. In all of our thinking and planning for the University of Nanking during the coming years we have taken your presence and leadership as our reliable foundation. If we should be so unfortunate as to lose you at the present time, I am confident that it would prove a disaster of the first magnitude to the University, and would dishearten many of those who are now loyally serving the institution on the field, and to a less extent, here in the West. Moreover, we do not at all agree with your modest judgment that any better person could be secured to carry on the presidency of the University, and we are convinced that the University's loss of your services could not be compensated for through any new appointment that might subsequently be made.

We have the warmest personal sympathy for the difficulties you have encountered, and can appreciate somewhat your desire for a rest and change. These last five years must have been a very heavy strain for you, both physically and mentally. It is asking a great deal of you to urge your continuation in office. We earnestly hope, however, that you will be able to carry on without serious detriment to your health, and we trust that some relief can be secured, by a sabbatical year or some other arrangements which would afford you a period of relaxation.

We here in the New York office have enjoyed more than we can express the privilege of working with you these last five years, and we hope that this association may be long continued. We have been eagerly looking forward to meeting you in person, and hope that this may soon come to pass.

Very cordially yours,

BAG:PW

TRANSFER

Nanking

INDEXED

September 7, 1932. #1

President Y. G. Chen,
University of Nanking,
Nanking, China

My dear Dr. Chen:

I learned from your letter of August 6th that, at the time Mr. Young talked with us here in New York before he sailed for China, he gained the impression that the University would be able to provide him with a separate residence or cottage.

I am extremely sorry that Mr. Young went to China with this misconception, and have been struggling to recall the details of our conversations together in an effort to determine how he gained such an impression.

Of course it is impossible for me, after such a long lapse of time, to have any accurate recollection just what each of us said when Mr. Young was in the office, and unquestionably his recollection of our conversations is much more distinct and accurate than is mine. I do have, however, a very distinct and very pleasant memory of my meetings with Mr. Young and of our talks together.

He had already been in China and was familiar in a general way with the conditions he would find at the University. He told of his interest in meeting individual students and forming as many personal friendships as possible, and inquired as to the possibility of fitting in his living arrangements with such a plan. I assured him that the University would have the warmest sympathy for his desire to get into close and intimate touch with the students, and would do everything possible to facilitate such contacts. I certainly had no intention, however, of giving any impression that the University of Nanking would be able to provide a separate residence for a single member of staff. At the time Mr. Young was sent to the field, we here in New York were keenly aware of the fact that the University faced a very serious residential shortage, and that the problem of providing housing accommodations for your staff members was an urgent and delicate one. I also knew from my own experience in China, as well as from my correspondence with all the different universities, that it has never been a policy anywhere to provide a separate residence for a single member of a university staff.

Unless my recollection is at fault, I mentioned to Mr. Young the case of a friend of mine at Shantung Christian University, Mr. Joseph Woods, who spent several years on the University campus as a single man under short term appointment, and who lived during that time with one of the families at the

University. My recollection is that I described Joe Woods' living arrangements to Mr. Young as an illustration of what he might expect at Nanking.

In every case where I have talked with young people of appointment to one of our universities in China I have made it an invariable rule never to make any definite promises as to what detailed arrangements will be made after an appointee arrives in China. I have always tried to describe as fully as I could the situation such an appointee will find when he or she arrives, but in every case I have taken great pains to make it plain to the appointee that the working out of details as to their living arrangements is a matter to be determined on the field, and that no promises or commitments can be made here in New York. I am positive that I did not deviate from this position in my conversations with Mr. Young.

I can appreciate, however, how easy it is for two individuals to carry away entirely different conceptions of a conversation in which both have participated. I am setting forth, therefore, both the background of my thinking and my recollection of the details of our conversations with Mr. Young, so that you may have both sides of the picture. You may possibly wish to pass this letter along to Mr. Young, so that he may know my own position in the matter.

Very cordially yours,

RAGsPW

TRANSFER

Nanking

September 7, 1952. #2

(Confidential)

President Y. G. Chen,
University of Nanking,
Nanking, China

My dear Dr. Chen:

Sorry to learn from your letter of August 6th that Mr. Young is still dissatisfied with his housing accommodations, and is still maintaining that he gained an impression from me that he would be provided with a cottage when he arrived in Nanking.

I am sure that Miss Priest has told you of the informal correspondence we had last summer in regard to this matter. I wrote her at that time giving my own recollection of conversations with Mr. Young.

I am enclosing herewith a copy of a letter in which I try to set forth my recollection of conversations as fairly and as sympathetically as I can. You may possibly think it wise to show this letter to Mr. Young, though you are the best judge as to whether that is desirable. I have always adhered with the greatest rigidity to a policy of making it clear to all people going out to the field, that they must wait until they arrive there before they can make any plans as to their living arrangements. I have never said anything to any candidate going to China that has been in the nature of a promise that any special residential accommodation, or any special type of residential accommodations would be provided for them after they arrived in China. I have already stated in a general way that the universities do all they can to make suitable arrangements for their staff, but that nearly always there is a shortage of residential accommodations and frequently adjustments are necessary. I have always tried to make it plain to single people that they will probably either have to fit in with some family, or several single people will have to share a residence jointly.

I am very glad that the latest revision of our Nanking Schedule of Salary and Allowances makes this question of residential accommodations somewhat clearer. However, regardless of what any set of regulations may provide, it will always be necessary to warn new appointees that they must keep their plans in abeyance until they arrive on the field, and must be willing to fit in happily with whatevery situation they find when they reach their destination.

Very cordially yours,

BAG:PW
Enc.

TRANSFER

私立金陵大學

UNIVERSITY OF NANKING

NANKING, CHINA

September 14, 1932.

ack 10-10-32

Nanking

Mr. B. A. Garside,
China Union Universities,
150 Fifth Avenue,
New York City, U. S. A.

INDEXED

My dear Mr. Garside:

I find I have not acknowledged your letter of July 13, enclosing copy of the minutes of the meeting of the Board of Founders on July 12th. I note your comments on various actions and on different financial items, the latter of which will have been taken up by Miss Priest.

You will be glad to know that Mr. and Mrs. Riggs and family reached Nanking on the morning of the 10th and are busy settling in the house and in the work. The Wheelers, Fenns and Slocums are due day after to-morrow and we are looking forward with interest to meeting them.

The package of minutes of July 12th duly came to hand. We have been distributing the Founders minutes to the secretaries of the various cooperating missions so that they would be in touch with matters concerning the University from that end, and we have also circulated them, as far as copies would allow, among the mission representatives on the faculty. Some of the faculty members have asked if we could secure more copies, to enable each one to have a copy for filing, as in many respects these minutes are the only way in which they can keep in touch with the home end. Would it, therefore, be possible, for you to send about ten extra copies of the minutes for this purpose?

Several other letters have come from you in recent weeks, but as some raise questions in regard to policy I should like to wait until Mr. Wheeler arrives before replying, as I want to talk things over with him first. I am looking to him to share in the responsibility of directing the lines along which the University should be developed.

Hoping you have had a refreshing vacation,

Sincerely yours,

G. Gee

TRANSFER

Nanking

INDEXED

October 10, 1932.

President Y. G. Chen,
University of Nanking,
Nanking, China

My dear Dr. Chen:

Let me acknowledge receipt of your letters of September 3rd and September 14th.

Letter of September 3rd. This deals with the request of the University to the Rockefeller Foundation for an emergency grant of G. $6,500 per year for three years to the College of Science. I have discussed this request with Dr. Gee, but as yet have not gotten in touch formally with the offices of the Rockefeller Foundation.

We are having a meeting of our Nanking Founders during the last week in October, and I think it would be well for us to ask at that time for an official endorsement of the request from the field, so that we can go to the Foundation with as strong a presentation as possible. Perhaps also our Founders can devise some plan which would help us to make a more effective presentation of our case. Just now the Rockefeller Foundation is struggling with the effects of the depression, like everyone else, and is therefore, ~~authorized~~ to be extremely conservative. In addition to this factor which we hope is only temporary, we must take into account the general policy of the Foundation to withdraw its support gradually from the various objectives it has supported in the past.

During the last year or so we have approached the Foundation with requests from our several China colleges for continuation of previous grants, or for special emergency help, but in nearly every case the result has been disappointing. You may be sure that we will do the best we possibly can, and I hope that we may be successful; but I am mentioning our experience in other cases so that your hopes on the field will not be too high.

Letter of September 14th. I am glad to learn that Mr. and Mrs. Riggs arrived promptly, and that the other Western members of staff were expected to reach Nanking shortly.

We are mailing to you at this time ten extra sets of the Minutes of the July 12th meeting of our Board of Founders. We are making note to send a somewhat larger supply of these minutes than have hitherto gone to you, so as to insure your having an adequate quantity for distribution on the field.

Very cordially yours,

BAG:PW

TRANSFER

私立金陵大學

UNIVERSITY OF NANKING

NANKING, CHINA

October 28, 1932.

ack. 11-21-32

Nanking

Mr. B. A. Garside,
China Union Universities,
150 Fifth Avenue,
New York City, U. S. A.

INDEXED

My dear Mr. Garside:

Since writing you last all the new American members of the faculty have arrived in China and it has been a pleasure to have them here. Dr. and Mrs. Fenn and Mr. and Mrs. Slocum spent a few days in Nanking before going on to Peiping, and Mr. Wheeler and his family are now settled in their house and Mr. Wheeler is busy with his class work and other interests. I am hoping he can do much to strengthen and widen the relationships between the University and friends and organizations in America, as well as in China.

In sending you a few days ago through Miss Priest a copy of the Annual Report to the New York State Education Department, I neglected to forward a copy for your files but am doing so now. Unfortunately the records of those who are being recommended for degrees have not yet been completed by the registrar's office, so we are unable to forward these at the same time, but there will probably be no change in the number of graduates indicated in the report.

Last week Dr. Stanley Jones was here and held some very well attended meetings. He was well received and his visit will have very good results, I think.

Everything has been going smoothly so far this term, both in the city and in the University. There are 576 in the Colleges and 703 in the Middle School.

I wish to thank you for your letter recalling the information you gave to Mr. Young with regard to living accommodation in Nanking. I am very glad to have this clear statement for future reference.

Sincerely yours,

TRANSFER

Over

Nanking

INDEXED

University of Nanking

November 7, 1932

Dr. Y. G. Chen ✓
Miss Elsie M. Priest
University of Nanking
Nanking, China

My dear Dr. Chen and Miss Priest:

I am hurrying off to you by the China mail closing today, Minutes of the meeting of our Nanking Founders on October 28th. You will note that one memorial resolution is yet to be inserted on page one of the minutes, and this page has not yet been mimeographed; but since this memorial minute for Miss Case does not add any vital information to the minutes, I am sending them along without waiting for Miss Hedge to prepare this memorial resolution. A supply of the minutes for distribution on the field will follow in the next regular mail.

Meeting of Directors, May 20th. Most matters in these minutes requiring specific action had already been dealt with by the Executive Committee on July 12th. Action BF-637 merely defers final action by the Founders on the renewal of lease until we have completed our exchange of correspondence regarding certain items, particularly the question of residences. Action BF-638 is simply pro forma.

Let me, however, assure both of you that Action BF-636 is not merely a routine minute, but represents a very profound conviction on the part of the Board of Founders that the University of Nanking has carried on in a remarkably fine way through all the difficulties of the past year, and that the President and the Field Treasurer of the University have carried on in a manner that is beyond our ability to praise.

Matters Arising from Field Correspondence. All members of the Board were deeply concerned over the information in President Chen's letter of July 11th, that he has been contemplating withdrawing from the presidency of the University. Action BF-639 represents the whole-hearted sentiment of the entire Board. Dr. Speer is writing formally as Chairman of the Board to convey this action to Dr. Chen, so I need not comment on it at this time. I have already written Dr. Chen telling him of my own personal feelings in the matter.

You will notice the steps we have taken in regard to the request to the Rockefeller Foundation for an emergency grant of G$6,500.00 per year for the next three years. We will keep you informed of progress made.

Report of Treasurer Board of Founders. We are enclosing copies of this report herewith.

Report on Audit. A copy of the Auditors' Report is enclosed with Miss Priest's copy of this letter.

Financial Situation. The discussions and actions under this topic were of a very depressing nature, due to the fact that all of our Mission Boards are struggling with the worst financial crisis they have known for many years. Action BF-644 is, of course, very disappointing to us all, but there seemed no other alternative. The U.C.M.S. has always supported the University as generously as it possibly could, and it would be foolish for us to alienate their good will by pressing them too hard on a matter where they are helpless. Dr. Corey assured us that if the U.C.M.S. is able at any time in the future to secure any part of this $30,000. pledge, it will be happy to turn the amount over to the University, but that is as far as we can go at the present time.

The other information under this topic is already known to you. We trust that Action BF-645 is in accordance with your wishes.

Recommendations of the Associated Boards. Within a few days I will be sending you copies of the Minutes of the Organization Meeting of the Associated Boards on October 27th, together with copies of the Provisional Constitution and By-laws adopted at that time. With that material, I will comment somewhat more fully on what has been accomplished in the way of cooperative action among the Governing Boards at the home base.

Other Matters. I believe the other matters dealt with by the meeting are all self-explanatory.

Very cordially yours,

B A GARSIDE

BAG:RC
Enc.

TRANSFER

Nanking

November 21, 1932.

President Y. G. Chen,
University of Nanking,
Nanking, China

My dear Dr. Chen:

Let me acknowledge receipt of your letter of October 28th, with which you enclosed a copy of the Annual Report of the Trustees of the University of Nanking to the New York State Department of Education for the year ending June 30, 1932.

The original copy of the Report to Albany reached us last week, and was forwarded to them immediately.

It is indeed good to learn that the new staff members have arrived safely in Nanking. I trust that all of them are settling down to a thoroughly happy year of work on the Nanking campus and the Language School in Peiping.

It is also good to know that the work of the University is getting off to such a satisfactory start, and with so gratifying an enrollment. You had enough trouble last year to make you deserve several years of peace and quiet.

With all good wishes for the approaching holiday season, I am

Very cordially yours,

B A GARSIDE

BAG:PW

Y. G. Chen

TRANSFER

Nanking

November 20, 1952

President's Office
Fukien Christian University
Shantung Christian University
University of Nanking
West China Union University
Yenching University

Gentlemen

We are enclosing a supply of1952 application blanks for clergy fare certificates for the use of staff members who will come to the United States in the next year.

Very sincerely yours

MS

Enc.

TRANSFER

Nanking

INDEXED

University of Nanking

November 30, 1932

Dr. Y. G. Chen
University of Nanking
Nanking, China

My dear Dr. Chen

I am enclosing some application papers from Miss Nita Cherry, who formerly was at Yenching University in charge of the School for Foreign Children. She is a very likable person with pleasing appearance and will take well with the children.

We have also sent blanks to Lingnan University and Yenching, and the university which responds first will have prior consideration. We know how hard it is to make ends meet in the budget at the present time and also that there are possibilities that you do not need a person of her caliber. In that event no harm is done.

Very cordially yours

C A Evans

Assistant Treasurer

CAE:MS
Enc.

over

TRANSFER

Nanking

INDEXED

Nanking

December 7, 1932.

Dr. J. Leighton Stuart
Rev. L. J. Davies
President Y. C. Chen
President C. J. Lin
Dr. James H. Henry
Dr. Joseph Beach

Gentlemen:

Dean George H. Chase has sent me copies of the letter he wrote to each of the universities under date of November 28th, calling attention to the seriousness of the failure on the part of several universities to transmit their reports to the Institute for the year ending June 30, 1932.

I have written to Dean Chase apologizing on behalf of the institutions that have been remiss, and promising that in future we will try to do better. I suggested that the delay this year may possibly be due to the fact that some of the institutions did not realize that under the new policy adopted by the Institute on April 11, 1932, these annual reports are to be forwarded by each university to the Executive Secretary of the Institute in Peiping, and are to be transmitted by the Executive Secretary to Cambridge. I also stated that I would urge these remiss institutions to transmit as promptly as possible these reports that are already five months overdue.

In order to avoid the possibility of any misunderstanding or delay in future, I would suggest that each of our universities adopt the following policy.

1. That each institution set up whatever procedure is necessary to insure that satisfactory annual reports will be prepared at the close of each academic year, and will actually be sent out by the Institute not later than June 30th.

2. That two copies of each report be sent to the Executive Secretary of the Institute in Peiping, of which one copy may be retained in the files of the Executive Secretary, and the other copy transmitted to Cambridge. (The Executive Secretary may possibly wish to modify this suggestion by asking for more than one copy for his files.)

3. That two copies of each report be transmitted at the same time to our New York Office, so that we may keep one copy in our files for reference, and may have an additional copy available for transmitting to Cambridge, in case there should be any delay or loss in transit of the copy being being sent from Peiping.

This matter is of vital importance. We request that each of you to whom this letter is addressed, will let us know promptly whether the suggestions made above are satisfactory. If they are unsatisfactory, will you please suggest what modifications you believe should be made? Will the three institutions whose reports were not in the hands of the Institute at the meeting a fortnight ago (I have already written to you separately), also let us know what steps are being taken to provide the reports for last year.

Faithfully yours,

PAG:FW

Juch

TRANSFER

Nanking

INDEXED

December 14, 1932.

ack 1/12/33

President Y. G. Chen
University of Nanking
Nanking, China

My dear President Chen:

Professor J. Claude Thomson has just come in with the news that he will probably be delayed still longer in completing the research he is now doing at Columbia. As you know, he is making a study of our Chinese tung oil. There seems good ground for hope that the results of his study will not only mean a real contribution to scientific knowledge, but will be of substantial commercial significance and value.

At first Mr. Thomson hoped that he could get started back to China by November 1st, but then found it necessary to postpone his delay until about the 10th of January. We had no time for adequate consultation with the field regarding this initial postponement, but we reasoned that the delay would not be very serious, since during December and January he would probably not be able to do very much teaching work in the semester just coming to a close. We therefore, laid the matter of this postponement before the Executive Committee, and they voted to give their approval. However, this second postponement will probably mean that Mr. Thomson will not be ready to sail to China until the latter part of February. He may even be delayed somewhat longer than than. Accordingly, he will not be on hand at the beginning of the second semester, and at best will miss the five or six weeks at the opening of the term. Obviously this will seriously upset any plans for his teaching during the second semester. Possibly it will necessitate the employ of some substitute teacher to carry on in his absence.

We are therefore, hurrying off this letter to you to ask for your instructions as to what advice we should give Professor Thomson and what policy should be followed as regards continuation of salary and allowances. As you know, the Presbyterian Board is paying over to the University G. $108.33 per month in lieu of one place on their quota at the University, and we have been paying this over to Professor Thomson, together with a small supplement taken from the Trustees' surplus account. I presume the field will have no objection to our continuing this arrangement until the end of the first semester, which I believe comes about the end of January. What policy do you wish us to follow after the beginning of the second semester(probably about February 1st?) Do you approve our continuing to pay over this G. $108.33 to Professor Thomson, or should we remit it to you to employ a substitute teacher? If we are authorized to continue paying it to Professor Thomson, what is the maximum date to which it should be continued?

When this letter reaches you it would be too late for you to cable if you feel that Professor Thomson should dropnhis research and return to China for the opening of the second semester. I am therefore, sending you a cable reporting this delay in Professor Thomson's return and indicating that if the field believes he should return immediately that you should cable us to that effect.

Professor Thomson has displayed a very fine spirit in regard to all these matters. He is sincerely anxious to return to the field as soon as possible, and is genuinely disturbed that his research has necessarily been so prolonged. He is convinced, however, that the completion of this research, now that he is so near the end will be of sufficient importante to his future service in Nanking to justify his remaining here, and seeing the work through.

He realizes that the completion of the undertaking may possibly leave him without salary for a time, and while he has only very small personal resources to fall back upon, he would be quite willing to give up his salary and allowances during this second extension if the University should decide that is necessary.

Will you please let me know at once your wishes in regard to these matters? If you are agreeable to the continuation of Professor Thomson's salary and allowances after February 1st, a letter written immediately after this reaches the field, will arrive here in plenty of time. Please cable us if you consider the matter urgent enough to require a cable.

Very cordially yours,

BAG:PW

B A GARSIDE

TRANSFER

University of Nanking

December 14, 1932.

Ack. 1/12/33

My dear President Chen:

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BAG:PW